



2026 Utah Housing Coalition Conference Schedule

Monday August 31 – September 2

Zermatt Resort, Midway, Utah

Please note that workshop dates and times are subject to change. We cannot wait to welcome you!

Monday August 31					
8 AM – 12 PM	Breakfast on Your Own: The café and hotel restaurant will be open for guests. Registration: Davos Foyer (Conference Center Second Floor) Check-in is mandatory to receive your program, name badge, and event access.				
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Offsite Tour
Offsite Tour: Bus loading begins at 7:40 a.m. at Zermatt Resort and will depart at 8 AM. Registered conference attendees only. The service project will involve gardening, so please wear comfortable clothing and shoes. The bus will return to Zermatt in time for the 3:30 p.m. State Housing Update and Legislative Panel.					
Offsite Tour 8 AM Preregistration Required 9:30 – 10:45 AM	Update on the new PM License and new RHA PM Training Curriculum <i>Justin Y. Allen, Government Affairs Director, Rental Housing Association of Utah</i> Learn more about the new residential property management license that will be available starting in 2027. The Rental Housing Association of Utah is preparing a new education curriculum to raise the professionalism of those who perform residential property management in Utah. The session will provide an overview of the new training curriculum.	From Content to Closing: Refining Pre-Purchase Education <i>McKenzie Walsh, Home Buyer Education & PowerPay Program Coordinator, Utah State University</i> <i>Melanie D. Jewkes, Extension Professor, Utah State University</i> Join us for this interactive, train-the-trainer workshop designed specifically for housing professionals who want to elevate their pre-purchase delivery. We will discuss how to refine curriculum from mandatory education hours into a powerful, action-oriented launchpad that confidently guides clients beyond the closing table.	How Utah County Warmed Up to a Warming Center <i>Kena Mathews, Community Action Services & Food Bank Stabilization Services Director</i> <i>Karen McCandless, Orem City Mayor</i> <i>Heather Hogue, Mountainlands Continuum of Care Project Coordinator</i> <i>Frederick Sheehan, Wasatch Behavioral Health</i> Discussion panel about the community collaboration around the Utah County's Winter Response Warming Center: how it came about, how it evolved, what has worked, what hasn't and what's next.		Mountainlands in Action: An Affordable-Sponsored Housing Tour & Service Project OFFSITE TOUR Join Mountainlands Community Housing Trust and the Service Project Sponsor Afforda for a hands-on exploration of innovative affordable housing solutions across Summit and Wasatch counties. Led by Executive Director Jason Glidden, participants will tour communities featuring LIHTC apartments, affordable rentals, deed-restricted condominiums, and attainable single-family homes while learning how the community land trust model creates lasting housing opportunities. The day will conclude with a gardening service project at Parkview Place, giving attendees an opportunity to contribute directly to a growing neighborhood. This workshop is available exclusively to registered Utah Housing Matters Conference attendees; participants should wear comfortable clothing and shoes suitable for gardening.
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Offsite Tour
11 AM – 12:15 PM	Best Practices for Residential Property Management from a Hands-on Property Manager Perspective <i>Collin Hopkins, President, Keyrenter Property Management Salt Lake</i> Learn best practices and tips for residential property management from a hands-on property manager. This session will include suggestions for property managers and tenants to resolve issues in a positive manner.	Mission Meets Mortgage: Affordable Housing in Action <i>Ron C. Winterton, Vice President; Utah Housing Corporation</i> <i>Breezie Williams, Assistant Vice President; Utah Housing Corporation</i> <i>Carol Evans, Lender Relations Manager; Utah Housing Corporation</i> This workshop will highlight how Utah Housing's mission-driven Mortgage Banking and Mortgage Servicing teams work together to strengthen communities and help more Utahns find safe, stable, and affordable places to call home. Utah Housing expands access to affordable housing across the state by connecting homebuyers, lenders, and community partners with practical financing tools and support. Through affordable mortgage programs, down payment assistance, and other program options, Utah Housing creates pathways to homeownership while supporting the preservation and development of affordable housing.	Operating Supportive Housing in Changing Times: A Workshop for CoCs and Supportive Housing Champions <i>Juawana Grant, Director, Southwest; CSH</i> Federal policy for homelessness assistance is undergoing a significant philosophical and operational shift, with HUD signaling a move away from decades of prioritizing Permanent Supportive Housing (PSH). Join this facilitated workshop to strategize ways Utah can meet the moment with action planning and coordinated efforts to continue implementing and operating supportive housing.	Accessory Dwelling Units in the Real World – A Case Study in Clinton <i>KoShell Burnham, Recent Retiree, AARP Utah</i> <i>Alan Ormsby, State Director, AARP Utah</i> Description – When AARP employee KoShell Burnham decided to retire, she made the decision to build an Accessory Dwelling Unit (ADU) on her property. She is going to live in the ADU, customized to her needs, while her son and his family live in the big house. Attend this session to hear how the ADU process succeeds in the real world, and see pictures of KoShell's progress.	Mountainlands in Action: An Affordable-Sponsored Housing Tour & Service Project OFFSITE TOUR Join Mountainlands Community Housing Trust and the Service Project Sponsor Afforda for a hands-on exploration of innovative affordable housing solutions across Summit and Wasatch counties. Led by Executive Director Jason Glidden, participants will tour communities featuring LIHTC apartments, affordable rentals, deed-restricted condominiums, and attainable single-family homes while learning how the community land trust model creates lasting housing opportunities. The day will conclude with a gardening service project at Parkview Place, giving attendees an opportunity to contribute directly to a growing neighborhood. This workshop is available exclusively to registered Utah Housing Matters Conference attendees; participants should wear comfortable clothing and shoes suitable for gardening.
Plenary Room	Bernese Event Center				
12:30 PM – 1:45 PM	Lunch Networking and Visit Vendor Tables				
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Offsite Tour
1:45 PM – 3 PM	Best Practices for Residential Property Management from a Legal Perspective <i>Dave Todd, Attorney, Titan Legal</i> Learn best practices and tips for residential property management from an attorney who frequently deals with landlord-tenant issues. This session will include suggestions for property managers and tenants to resolve legal issues in a productive manner.	Narrowing the Gap for Low-Wealth Families <i>Julia Nelmark, President & CEO MMCDC, CEO WEIL, Midwest Minnesota Community Development Corporation</i> <i>Karen Larson, Vice President, Mortgage Lending, Midwest Minnesota Community Development Corporation</i> In 2020, Minnesota Realtors® and the Minnesota Homeownership Center launched a down payment assistance research project with the goals of identifying ways to remove barriers facing homebuyers with limited savings, and reducing the racial homeownership gap. The theory was that first generation homebuyers are more closely correlated to low-wealth families than first-time homebuyers – it is!! The First-Generation Homebuyers Community Down Payment Assistance program more than doubled the reach to the communities that are consistently most difficult to help. This forgivable loan is available to prospective first-generation homebuyer households in Minnesota with earnings at or below 100 percent median income, regardless of race. Come learn how it works!	Strengthening Utah's Response to Homelessness <i>Lily Ward, Program Manager, Utah Office of Homeless Services</i> This presentation outlines Utah's strategic framework for addressing homelessness, centered on key allocations from House Bill 2 of the 2026 General Legislative Session. Framed by a data-driven approach to system integration, the session explores three interconnected pillars: Accountability for High Utilizers, Emergency Shelter & Supportive Housing, and Mental & Behavioral Health. Attendees will gain an overview of each pillar, highlighting current programs, high-impact new initiatives, and state funding opportunities.	Maximizing Bond Proceeds: 25% Test Strategies, Recycled Bonds, and Market Trends <i>Alex Zeltser, Partner, Tiber Hudson</i> <i>Brad Edgar, Managing Director, Stifel</i> <i>Matthew Klein, Vice President & Project, Lincoln Avenue Communities</i> This panel will unpack how the new 25% test is reshaping 4% LIHTC deal structuring, including practical strategies for capital stack optimization, taxable debt implications, and recycled bonds. Panelists will also cover current market conditions, including rate / bond trends and volume cap availability by state, and how those factors are influencing structuring decisions and bond conversions today..	Mountainlands in Action: An Affordable-Sponsored Housing Tour & Service Project OFFSITE TOUR Join Mountainlands Community Housing Trust and the Service Project Sponsor Afforda for a hands-on exploration of innovative affordable housing solutions across Summit and Wasatch counties. Led by Executive Director Jason Glidden, participants will tour communities featuring LIHTC apartments, affordable rentals, deed-restricted condominiums, and attainable single-family homes while learning how the community land trust model creates lasting housing opportunities. The day will conclude with a gardening service project at Parkview Place, giving attendees an opportunity to contribute directly to a growing neighborhood. This workshop is available exclusively to registered Utah Housing Matters Conference attendees; participants should wear comfortable clothing and shoes suitable for gardening.
Plenary Room	Bernese Event Center				
3:30 PM – 5 PM	Pre-Reception Plenary Panel Utah's Housing Future: Opportunities for Policy, Progress, and Action <i>Steve Waldrip, Governor's Senior Advisor for Housing Strategy and Innovation, Governor's Office of Economic Development</i> <i>Utah State Representative Ray Ward M.D., PhD.</i> <i>Utah State Senator, Calvin R. Musselman</i> <i>Utah State Representative, Jill Koford</i> <i>Utah State Representative, Calvin Roberts</i> <i>Utah State Senator, Luz Escamilla</i> Steve Waldrip, the Governor's Senior Advisor for Housing Strategy and Innovation, will open with an update on the Governor's Office housing priorities, goals, and vision for 2026–2027. Following the update, Steve will moderate a dynamic panel with Utah legislators exploring what the Legislature has accomplished, what proposals have been attempted, and what comes next. Panelists will discuss emerging policy priorities, lessons from recent legislative efforts, and the opportunities ahead to address affordability, housing supply, and stability across Utah. This timely conversation will offer an inside look at how state leaders are working to tackle one of Utah's most urgent challenges.				
5 PM – 7:30 PM	Opening Reception				

Tuesday September 1					
7:00 AM – 8:00 AM	Registration: Davos Foyer (Conference Center Second Floor) <i>Check-in is mandatory to receive your program, name badge, and event access.</i>				
Plenary Room	Bernese Event Center				
7:30 AM – 10 AM <i>Presentation 8:30 AM</i>	Breakfast and Plenary Session Washington Update: Affordable Housing Tax Credit Coalition <i>Emily Cadik, Chief Executive Officer, Affordable Housing Tax Credit Coalition (AHTCC)</i> This Congress has been eventful for affordable housing, with a major expansion of the Low-Income Housing Tax Credit signed into law last year as part of One Big, Beautiful Bill, and the 21st Century ROAD to Housing Act building on that momentum with improvements to many key housing programs. Learn what these pieces of legislation as well as recent executive actions mean for affordable housing, and how the landscape might change after the midterm elections.				
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Monte Rosa
10:15 AM – 11:30 AM	Beginner Development 101 <i>Dan J. Adams, Executive Director, Afforda</i> <i>Jason Glidden, Executive Diector, Mountainlands Community Housing Trust</i> <i>Russell Goodman, Director of Real Estate, CDCU</i> Whether you're new to affordable housing development or looking to better understand the process, this introductory session provides a practical overview of how affordable housing projects move from concept to completion. Participants will learn the fundamentals of site selection, project feasibility, financing, partnerships, design, entitlements, construction, and long-term operations. The session will also introduce common funding sources, key stakeholders, and the unique challenges and opportunities involved in developing affordable housing. Designed for beginners, this presentation offers a solid foundation for anyone interested in housing development, including nonprofit leaders, local government officials, community advocates, and emerging housing professionals.	Housing, Infrastructure, and Growth: Utah's New Statewide Approach <i>Tricia Davis Winter, Director of Utah's Division of Housing and Community Development</i> <i>Matt Meyer, Managing Director of State Housing Land and Infrastructure, Utah Division of Housing and Community Development</i> Join the Managing Directors of the Housing and Community Development and State Land and Infrastructure program areas for an introduction to Utah's newly established Division of Housing and Community Development. This session will explore the 2026 realignment that brought housing and community development programs into the Governor's Office of Economic Development, highlight the Division's new organizational structure, and showcase new tools and investments, including the State Housing Infrastructure Program (SHIP) and the Affordable Housing Infrastructure Grant (AHIG) Program. Learn how these efforts are expanding housing opportunities, strengthening critical infrastructure, and supporting Utah's growing communities.	Utah's New Housing Court: Understanding S.B. 270 and What Comes Next <i>Utah State Senator, Kirk Cullimore</i> <i>Lee Dial, President, Cowboy Partners and Cowboy Properties</i> <i>Hayley Cousin, Executive Director, Community Justice Advocates of Utah</i> <i>Dave Todd, Attorney, Titan Legal</i> <i>Heather Lester, Mediation Program Coordinator, Utah Community Action</i> <i>Judge Rita Cornish, Utah State Courts</i> This workshop will provide an overview of S.B. 270 and the vision for Utah's new statewide housing court. Panelists will discuss how the court may improve access, consistency, mediation, and the resolution of housing-related cases for landlords, tenants, attorneys, and service providers. Attendees will also learn about the collaborative work underway to implement the new court and what housing professionals can expect as the process continues to take shape.	Healthy Housing Starts with People: A Trauma-Informed Approach to Development <i>Zoe LeBeau, CEO, BeauxSimone Consulting</i> <i>Cathy Harris, Project Manager, BeauxSimone Consulting</i> Healthy housing isn't created by construction. It's created by the way we develop projects, build teams, engage communities, and make decisions long before residents move in. This session explores how a trauma-informed approach can strengthen the entire development process—from visioning and community engagement through design, construction, lease-up, and stabilization. Participants will learn practical strategies for building healthy project teams, engaging people with lived experience, fostering productive collaboration between development, property management, and service partners, and creating dignified, resilient communities where both residents and staff can thrive.	A Call to Abundant Leadership: Evidence-Based Reforms to Lower Utah's Housing Costs <i>Lauren Cole, Policy Manager, Wasatch Advocates for Livable Communities</i> Solving Utah's housing shortage means moving past traditional blueprints and embracing innovation. Join us to talk about the rules that quietly shape where we live, why so many people struggle to find housing that meets their budget, and what it looks like to re-legalize flexibility and bring daily needs back within reach. This is a working session for leaders ready to act on proven cross-aisle solutions in housing affordability, and for welcoming neighbors passionate about keeping Utah an attainable, flourishing place to live.
Plenary Room	Bernese Event Center				
11:45 AM – 1:30 PM <i>Presentation 12 PM</i>	Lunch and Plenary Session Building the Future: Bringing Back the Trades <i>Steve Turner, Founder and CEO, Bring Back The Trades</i> America's skilled trades are the backbone of our communities, yet a growing workforce shortage threatens our ability to build, maintain, and strengthen the places we call home. Steve Turner, founder of Bring Back the Trades, Inc. and a recent TEDx speaker, is leading a national movement to change how we think about vocational careers and inspire the next generation of skilled professionals. Drawing on more than 30 years of experience in the trades, Steve will share how education, industry partnerships, advocacy, and scholarships can create meaningful career pathways while addressing critical workforce needs. This energizing plenary will challenge us to rethink the value of the trades and recognize their essential role in building stronger communities—and the housing our country desperately needs.				
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Monte Rosa
1:45 PM – 3 PM	How Developers Can Effectively Work with Consultants <i>Jason Glidden, Executive Diector, Mountainlands Community Housing Trust</i> <i>Tony Tyler, Partner, Columbus Pacific Development</i> Successful development projects depend on strong collaboration between developers and their consulting teams. This session explores best practices for selecting, managing, and partnering with architects, engineers, planners, attorneys, environmental specialists, and other consultants throughout the development process. Participants will learn how to clearly define project expectations, establish effective communication, manage budgets and schedules, navigate conflicting priorities, and keep projects moving forward. Whether you're new to development or looking to improve project outcomes, this session provides practical strategies for building productive consultant relationships that save time, reduce risk, and deliver successful projects.	Innovations in Structuring 4% Projects <i>Claudia O'Grady, Vice President, Multifamily Finance & Development at Utah Housing Corporation</i> <i>Karly Brinla, Senior VP of Development at Brinshore Development, LLC</i> <i>Terry Gentry, Executive Vice President The Richman Group</i> Projects utilizing the 4% tax credit have to find efficiencies in the financing structure in order to be successful. This session will explore several key strategies, such as bond recycling, "twinning", lease pass-through structures, and more.	Stronger Connections, Fewer Conflicts: The Key to Landlord-Tenant Success <i>Jeanette Hernandez, Director of Property Management & Compliance, Housing Connect</i> <i>Tiffany Clement, Regional Property Manager, Housing Connect</i> <i>Allan Perry, Property Manager, East 72 Apartments</i> <i>Erin Kleven, Service Coordinator, East 72 Apartments</i> In this presentation, we will discuss the foundational basics of creating a positive landlord/tenant relationship that lasts. Building positive relationships between tenants and landlords starts with clear communication, mutual respect, and setting shared expectations from the beginning. When both parties understand their roles and responsibilities, it helps prevent misunderstandings and fosters trust. Addressing concerns promptly and maintaining transparency can strengthen cooperation and create a more stable rental experience. Ultimately, a collaborative approach benefits everyone by reducing conflict and encouraging successful long-term tenancy.	The Journey Home: A Toolkit for Housing Stability and Reentry <i>Zoe LeBeau, CEO, BeauxSimone Consulting</i> <i>Shawn McMillen, MPA, ASUDC, Executive Director, First Step House</i> <i>Armanda Mercado, Director of Strategic Initiatives, Utah Department of Corrections</i> Successful reentry requires more than housing—it requires thoughtful planning, strong partnerships, and coordinated support. This session explores practical approaches to developing housing that serves individuals returning from incarceration while also strengthening broader supportive housing systems. Participants will learn about housing models, operational strategies, policy considerations, and collaborative partnerships that improve housing stability and long-term success. Examples from Utah and other communities will highlight lessons learned, promising practices, and adaptable tools for future projects.	Public Parcels, Public Good: Aligning State and County Data <i>Laura Ault, Director of the Utah Geospatial Resource Center (UGRC)</i> <i>Cindy Bulloch, Analyst, Utah Association of Counties</i> Effective planning requires reliable data, yet public land records are often hard to access. The Utah Geospatial Resource Center (UGRC) and the Utah Association of Counties (UAC) demonstrate how a state-and-local data partnership is mapping Utah's public parcels. By combining UGRC's technical GIS infrastructure with the localized insights of Utah's counties, this collaborative initiative provides planners, policymakers, and advocates with a unified dataset of publicly owned land.
3:15 PM – 4:30 PM	Tax Credit 101 4% or 9% <i>Anna Sullivan, Housing Credit Allocation Manager Multifamily Finance & Development, Utah Housing Corporation</i> The Low Income Housing Tax Credit is the most important resource for creating affordable housing in the United States. In this session, you will learn how you can utilize the Housing Credit to finance affordable multifamily housing. We will cover the basic concepts of LIHTC development and provide state-specific information that will help you understand priorities in Utah and apply them to your development, as well as the process for applying for each type of tax credit.	Piecing It Together: A Roadmap Through the Affordable Housing Capital Stack <i>Rachel Grudzien, Relationship Manager, KeyBank</i> <i>Natasha Pfeiffer, Senior Loan Officer, Rocky Mountain Community Reinvestment Corporation</i> <i>Nick Berger, Chief Lending Officer, Rocky Mountain Community Reinvestment Corporation</i> <i>Amy Thornton, Chief Operating Officer, Afforda</i> <i>Dan Murphy, Program Manager, Utah Department of Workforce Services</i> With high construction costs and rising interest rates, developing affordable housing has become increasingly difficult. There are a variety of capital sources that make these deals possible. This session discusses each of these sources in detail (construction debt, perm debt, LIHTC equity, and soft funds) to help you most effectively structure your deal.	The Legal Services Sandwich: Understanding Mediation, CJAs, LPPs, Attorneys, and Case Managers <i>Hayley Cousin, Executive Director, Community Justice Advocates of Utah</i> <i>Megan Connelly, Utah State Bar's Access to Justice Director</i> <i>Joanna Salvador, Outreach & Case Manager, Mountain Mediation</i> <i>Heather Lester, Mediation Program Coordinator, Utah Community Action</i> <i>Janine Liebert, Director, Self-Help Center & Utah State Law Library</i> This workshop will clarify the different roles within the housing stability and legal services ecosystem, including mediators, Community Justice Advocates, Licensed Paralegal Practitioners, pro bono attorneys, case managers, and other community partners. Each presenter will briefly explain their role, the services they provide, and when their expertise is most appropriate. Participants will then take part in an interactive activity using real-world scenarios to explore which resources to use, when to make a referral, and when multiple resources can be coordinated or "stacked" to provide more comprehensive support. The session will help participants recognize when a tenant may need mediation, legal information, representation, document assistance, or attorney-level guidance. By emphasizing collaboration among service providers, the workshop will help partners make stronger, faster, and more appropriate referrals. Attendees will leave with a clearer understanding of how each role supports tenants, landlords, and the court process.	The HOA Model as an Affordability Tool: Year-One Insights from the Utah HOA Ombudsman <i>Erin Rider, Director, Office of the Homeowners' Association Ombudsman</i> As developers and advocates utilize common-interest frameworks to increase housing density and affordability, what are the real long-term costs? Drawing from the Utah HOA Ombudsman Office's inaugural year of operation, this session analyzes the practical pros and cons of using the HOA model for affordable housing. We will explore how development decisions impact long-term community viability and identify critical factors to consider before breaking ground.	Federal Policy Update: The Good, the Bad, and the Very, Very Ugly <i>Kim Johnson, Senior Director of Policy, National Low Income Housing Coalition</i> Join Kim Johnson, Senior Director of Policy at the National Low Income Housing Coalition, for an in-depth federal update. She will share insights from the fight to pass the 21st Century ROAD to Housing Act, discuss what the bill means for communities, and the need for continued advocacy to address the affordable housing crisis at its root causes. Attendees will gain insights into how cuts to anti-poverty programs like Medicaid and SNAP enacted last year's reconciliation bill are also impacting housing stability, and how the federal rulemaking process is being used to make it more difficult for people to find safe, stable homes. This session will connect national policy shifts to local realities, equipping participants with knowledge to strengthen advocacy, increase investments, and protect communities.
Reception Room	Conference Center Patio <i>(Near the Carousel)</i>				
4:45 PM – 7:30 PM	Reception				
Game Night Room	Neuchatel (First Floor Conference Center)				
8 PM – 10 PM	Game On! Late Night Lounge: Snacks & Fun Sponsored by Afforda <i>Join us after hours for games, sweet treats, and great conversation—wear your comfy clothes, bring a guest or significant other, and unwind from the day with a variety of card and board games in a fun, relaxed setting!</i>				

Wednesday September 2					
Plenary Room	Bernese Event Center				
7:30 AM – 9 AM Presentation 8 AM	Breakfast and Plenary Session Community Development Doesn't Stop at the Infrastructure <i>Dontae Scott, President, Housing Assistance Corporation (Las Vegas Nevada)</i> Most investment in a neighborhood stops at the infrastructure — the roof, the unit count, the site work. But the people already living there are the development that matters. Drawing on revitalization work on the Historic Westside of Las Vegas and a supportive housing project for adults returning home from incarceration, this session makes the case for investing in people, not just property."				
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Monte Rosa
9:15 AM – 10:45 AM	From Crisis to System: How Eviction Prevention Becomes Self-Funding at Scale <i>Zach Quinn, Vice President, Portfolio and Investments, RevRoad</i> <i>Spencer Fonbuena, Software Engineer, SalesCaddie</i> What if the biggest barrier to solving eviction wasn't funding — it was timing? This interactive workshop challenges attendees to make funding decisions on eviction cases, exposing the complexity, inconsistency, and human cost hiding inside a problem most people think they understand. Zach Quinn and Spencer Fonbuena will share how BOUND and Bulwark are building a new model: one where landlords fund the mission, technology catches crises before they spiral, and prevention finally pays for itself.	Getting Projects to The Finish Line <i>Dan J. Adams, Executive Director, Afforda</i> <i>Jereme Thaxton, Founder & CEO, Alta Bay Capital</i> <i>Jake Wood, Managing Director of Affordable Housing, J. Fisher Companies</i> <i>Chris Zarek, Vice President of Commercial Development, Larry H Miller Group</i> Many hands make light work—but housing development is often the exception. Projects frequently face costly, unexpected delays. This panel brings together developers who have navigated significant challenges beyond their control to bring projects to completion. The discussion will be moderated and will include ample time for Q&A.	De-Risking Affordable Housing: Flexible Capital and Energy Incentives for Utah Developers <i>Shawna Gabriela Cuan, Co-Founder and CEO, SustainEnergyFinance</i> With a statewide shortage of thousands of housing units, builders and developers need a new financial playbook to move projects forward. This workshop dives straight into how developers can blend adaptable, local pre-development capital with forward-looking energy incentives to combat high construction costs and maintain long-term affordability. Attendees will discover how high-efficiency building designs lower long-term operating costs, protect properties against volatile energy rate hikes, and capture broader community support.	How to Build a Community Land Trust (Without Losing Your Mind) <i>Tiana Patterson, J.D; Regional Hub Manager for the Southwest; Grounded Solutions Network</i> Building a community land trust is equal parts vision, strategy, and persistence—but you don't have to figure it all out on your own. This session will walk participants through the essential building blocks of launching and sustaining a CLT, highlight common pitfalls to avoid, and demonstrate how Grounded Solutions Network's technical assistance, tools, and national expertise can help communities move from an idea to lasting impact.	Enneagram Essentials: Practical Communication, Conflict Response, and Resident Relations We are interested <i>Scott Farnes, Partner, FJ & Associate</i> Join a dynamic workshop designed for individuals and teams to learn the Enneagram's nine personality patterns and practical communication strategies. Enneagram is a powerful self-awareness tool used by individuals and organizations, including HR departments. Unlike assessments that focus primarily on personality or strengths, the Enneagram helps you understand why we think, feel, and behave the way we do. It doesn't try to change who you are—it helps us recognize patterns, build on strengths, and let go of habits that no longer serve. By increasing self-awareness, it fosters personal growth, self-acceptance, and greater compassion for both you and others. Activities focus on respectful, curiosity-based application—improving conflict response, teamwork, and resident relations without labeling. Facilitators provide real-world examples, time-saving approaches, and resources for continued growth, plus optional assessment recommendations included.
11:00 AM – 12:30 PM	Compliance Tools & Fraud Awareness – Protecting Multi-Family Projects Who would you work with on this? <i>Scott Farnes, Partner, FJ & Associate</i> As multi-family housing projects grow in complexity, so do the risks tied to compliance failures and fraud. This session focuses on real-world vulnerabilities within HUD, USDA, and tax credit (LIHTC) projects, and how to proactively address them using modern compliance tools and internal controls. We'll cover common fraud schemes, breakdowns in oversight, and practical systems that can be implemented to reduce risk across distributed teams and third-party operators. The goal is simple: help project owners and managers build tighter, more transparent operations that stand up under scrutiny.	Adaptive Reuse: Just Say Yes! <i>Jeff Davis, Principal, MSR Design</i> <i>Mitch Karr, Architect, MSR Design</i> <i>Mario Martinez, Spectrum Engineering</i> <i>Bryan Nielson, Principal, Reaveley Engineers</i> <i>Vinnie Figlioli, Principal, Lynk Engineers</i> What if some of our best affordable-housing opportunities are hidden inside the buildings we already have? This workshop explores adaptive reuse as a powerful tool for creating housing, preserving community identity, reducing environmental impact, and revitalizing urban districts. Using the Northwest Pipeline project, the former nine-story public safety building in Salt Lake City, as its central case study, the session will examine how an existing building can be converted into affordable housing while balancing LIHTC funding, Historic Tax Credits, seismic upgrades, MEP realities, zoning constraints, city planning goals, and the limitations of a tight urban site. The reuse of existing buildings has the potential to unlock housing opportunities in places where new construction may be more costly, disruptive, or politically challenging. The result is a practical look at how to say yes to complicated buildings—and why the payoff can be worth the complexity.	Pull Back the Curtain: Finding Your Place on the Pathway to Homeownership <i>James Hunter, Chief Advocacy and Culture Officer, New Orleans Firemen's Federal Credit Union</i> Homeownership can feel out of reach, but the barriers are often systemic—not personal. In this engaging session, James Hunter will pull back the curtain on the homeownership journey, exploring how equitable lending, community partnerships, and innovative financial tools can expand access to homeownership for working families. Participants will gain a deeper understanding of the critical role that equity, financial inclusion, and community investment play in creating housing opportunities, building generational wealth, and strengthening historically marginalized communities.	No One-Size-Fits-All: Community Land Trusts, Big Ideas, Bold Experiments, and Lessons Learned <i>Aaron Miripol, CEO, Urban Land Conservancy</i> <i>Jonathan Cappelli, Executive Director, Neighborhood Development Collaborative</i> <i>Kaitlin Myers, Executive Director,Moab Area Community Land Trust</i> <i>Andrea Sokolowski; Executive Director, Home Trust of Ouray County</i> What happens when Community Land Trusts move beyond a single model and start experimenting with new ways to build, preserve, and steward community assets? This candid panel brings together CLT leaders working across urban and rural communities, homeownership, multifamily housing, commercial spaces, and other innovative approaches to share their origin stories, boldest projects, biggest lessons, and the ideas that did not go according to plan. Through real-world examples and an honest conversation about successes, failures, partnerships, financing, and growth, panelists will explore how CLTs are adapting to different markets and community needs. Attendees will leave with fresh ideas, practical insights, and a broader vision for how community ownership and long-term affordability can create lasting opportunity in both fast-growing urban centers and rural communities navigating their own unique housing challenges.	High Stakes, Low Drama <i>Julianna Christie, Co-Founder and Chief Training Officer, Crafted Leadership</i> Affordable housing leaders work in a field where the stakes are high, resources are limited, and the work is deeply human. Under these conditions, it's easy for individuals and teams to fall into patterns of blame, rescuing, and reactivity. In this session, participants will learn how to recognize common drama patterns and shift from blame, rescuing, and reactivity into curiosity, clarity, and choice. Leaders will leave with practical tools for reducing drama while staying deeply engaged in the real challenges of the work.
Plenary Room	Bernese Event Center				
12:30 PM – 2 PM Presentation 1 AM	Lunch and Plenary Session Keeping Energy Affordable: Strategies to Reduce Costs for Properties and Residents <i>Enterprise Community Partners</i> This interactive closing plenary will explore how energy affordability strategies—from energy efficiency and high-performing building systems to smarter operations and resource management—can help affordable housing communities control costs, improve building performance, and reduce utility burdens for residents. Through real-world examples from Utah housing providers and residents, the conversation will highlight how investments in energy and water efficiency can support long-term financial sustainability while creating healthier, more comfortable communities. Attendees will leave with practical strategies to improve performance, strengthen operating outcomes, and ensure that utility savings translate into meaningful benefits for residents.				
Workshop Room	Interlaken	Grindelwald	Davos	St. Moritz	Monte Rosa
2:15 PM – 3:45 PM	When a Project Becomes Federalized <i>Todd Andersen, Moderate Income Housing Program Specialist, Governor's Office of Economic Development</i> <i>Dan Murphy, Program Manager, Utah Department of Workforce Services</i> <i>Zach Leavitt, Program Manager, Community Development Block Grant Program for the State of Utah's Housing and Community Development Division in the Governor's Office of Economic Development</i> <i>Brandon Clark, Environmental Review Officer, Governor's Office of Economic Development</i> When considering applying for federal funding, understanding the complexities of "federalized" projects is critical for success. Securing these funds requires careful preparation to navigate significant administrative and financial regulations. This breakout session will walk you through the lifecycle of federal funding and cover key topics to help you master these variables, including: SAM.gov registration requirements and processes, Environmental Reviews, Build America, Buy America (BABA) and Buy America Preference (BAP), Federal regulations and ongoing compliance, and Requirements during construction, lease-up, and throughout the period of affordability.	QAP Input Meeting <i>Anna Sullivan, Housing Credit Allocation Manager Multifamily Finance & Development, Utah Housing Corporation</i> The Qualified Allocation Plan outlines housing priorities of the state and creates the rules by which LIHTC applications are scored and credits awarded. Join Utah Housing Corporation as it holds the first Professional Input Meeting of the year to help inform the development of the 2028 QAP. Attend this session to have an opportunity to provide face-to-face input to Utah Housing as we discuss program priorities, possible updates, and a roadmap for the coming year.	Building Financial Readiness Through Community Partnerships <i>Mary Woodard, Vice President of Business Development, Granite Credit Union</i> Buying a home isn't just about qualifying for a mortgage. It's about building a financial foundation for lifelong success. Join Mary Woodard, Vice President of Business Development at Granite Credit Union, as she shares a proven roadmap that transforms financial education into homeownership readiness. Learn how credit-building, strategic savings, responsible borrowing, and community partnerships can help individuals overcome barriers and build wealth through homeownership. Whether you work in housing, banking, education, or community development, you'll leave with practical tools and resources to help more families achieve the dream of owning a home.	More than Housing – The Once and Future CLT Portfolio <i>Aaron Miripol, CEO, Urban Land Conservancy</i> Community land trusts (CLTs) are widely known for their work in developing and stewarding single-family homes, especially in the United States. For many years, however, CLTs have been steadily diversifying their programs and properties, a process that began with the addition to their real estate portfolios of rentals, cooperatives, and other types of affordably priced housing. More recently, CLTs have taken diversification even further. An increasing number of them are now doing more than housing....they are doing Commercial CLTs!	The Hard Conversation Playbook: Communicate with Candor, Not Reactivity <i>Juilanna Christie, Co-Founder and Chief Training Officer, Crafted Leadership</i> Affordable housing work requires leaders to have difficult conversations every day. When conversations become charged, people often become defensive, blame, or shut down, making it harder to solve the problems that matter most. This session introduces a practical communication framework for slowing down, telling the truth, and navigating challenging topics such as performance, conflict, mistakes, tension, and change without blame or defensiveness. Participants will leave with a simple, usable structure for communicating with greater candor, curiosity, and clarity, creating more opportunities for learning, repair, and forward movement.